

During the last 12+ years of leading (7 yrs) and teaching (5 yrs), these are the facts I've gained from observation, experience, and feedback.

- Leading from agency and enabling agency among team members to reach growth potential
- Quantitative Data helps support decision making through metrics while qualitative provides the human factors from observations and experiences
- Solutions are only as good as the information gathered and how vested the makers are in the process
- The team relies on its leadership to present the entirety of the work including the research and the data

These metrics reflect the team's commitment to completing the work but were most excited by projects where they were empowered to explore and offer their expertise. A few of those follow.

- Over 5 years oversaw a team that responded to ≈20,000 requests from across the agency
- The team had a satisfaction rating of 97% and delivery of projects early or on time of 95%
- The team completed projects for 20+ centers and offices including projects presented to US presidents and congress
- The team worked with subject mater experts, scientists, social media, broadcast media, engineers, and web developers, to name a few

I'm a confident but humble leader that seeks information from those willing to provide it. I can be curt at times but am always willing to lend a friendly ear when someone needs it. I'm a multidirectional leader that's comfortable with ambiguity. I'm a natural creative with a pioneer spirit that enjoys explorations and inspiring others. While I truly value collaborations there are times I need to think or work independently. I'm driven, adaptable, dependable, engaging, and supportive.

I am a visionary leader who seees the future, questions everything, sets direction, drives strategy and innovation, and champions progress, results, and organizational integrity.

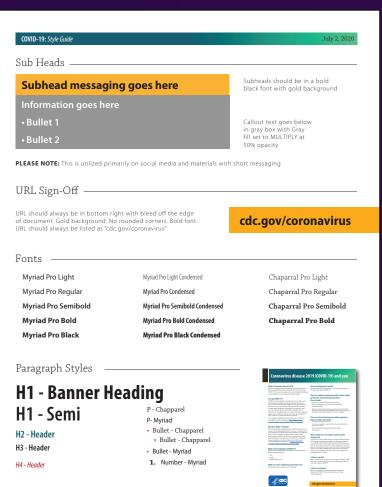
Connect resources and stakeholders to create a more flexible style guide for agency staff to implement more easily and for audiences to better understand recommendations.

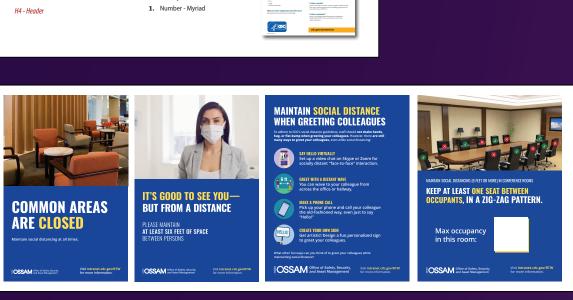
My role involved creative direction, facilitation, consultant, project owner, project management, team building.

Create a more flexible style guide for agency staff to implement more easily and for audiences to better understand recommendations.

Quick response to fast moving information, simple but restrictive, and five different styles based on specific center need. Single style illustrations with no facial features were "too cartoony" and "creepy." I connected with lead stakeholders of the response, reviewed audience feedback, and consulted with staff to rework and expand a more flexible and cohesive guide with more options based on needs for different stakeholders and audiences, and more uses across different types of digital media.



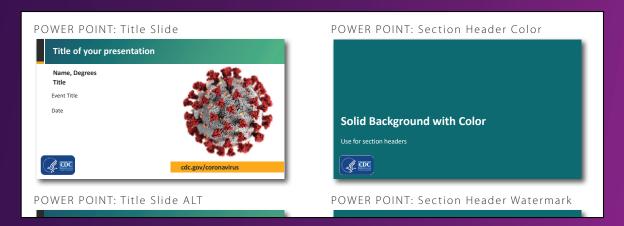














### COVID-19 STYLE GUIDE

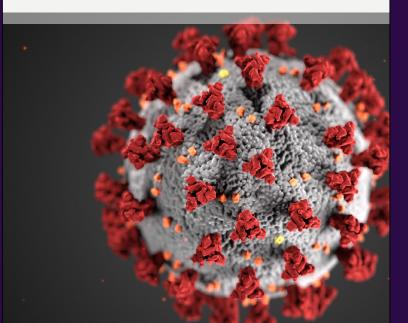
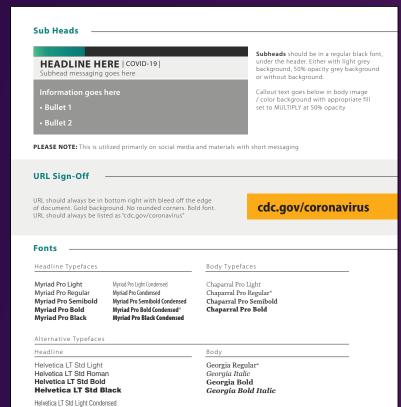




Image Samples



### Font Pairing / Use

### **Banner Heading Supporting Text Heading**

### Body Header 1

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Headings, H1: Myriad Pro Bold Condensed Myriad Pro Semibold

Subheadings, H2: Myriad Pro Semibold Condensed

Chapparal Pro Regular

### Other Styles

Heading Styles

### **Banner Heading** Supporting Text Heading

Body Header 1

Body Header 1

Subheadings, H2: Helvetica LT Std Roman

Headings, H1: Helvetica LT Std Bold Condensed Helvetica LT Std Roman

**Banner Heading** Headings, H1: DIN 2014 Bold DIN 2014 Demi **Supporting Text Heading** 

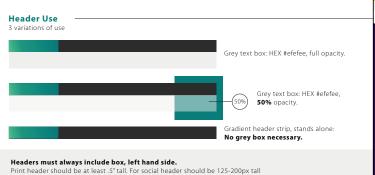
> Subheadings, H2: DIN 2014 Demi

Body Copy Style

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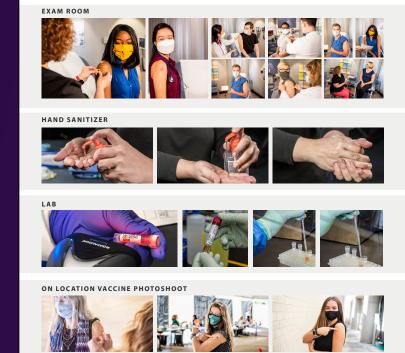
Georgia Regular

COVID-19: Style Guide | January 11, 2021









Helvetica LT Std Condensed Helvetica LT Std Condensed Bold

DIN 2014 Regular

DIN 2014 Demi DIN 2014 Bold

Helvetica LT Std Condensed Black



The agency was slow to adopt digital options before C19, staff were heavily micro managed, had a "get it done, as fast as possible" process, and stakeholders often gave design staff instructions on exactly what stakeholders wanted but they needed it to be "prettier" so staff ideas were often dismissed and they were very discouraged. I had to create an invironment that provided design staff to feel confident and comfortable enough to offer viable solutions and not feel dismissed.

Connect with lead stakeholders for the creation of a simple mark to reaise awareness, but not alarming. To be prepared if a larger response is needed, I decided the team needed to create a style guide and illustration style that was relatable for the audience.

My role involved creative direction, facilitation, consultant, project owner, project management, team building, influencer.

Create an identifying mark for the monkeypox outbreak for audiences to easily recognize CDC information in a crowded media landscape.

Keep the mark simple but not alarming. I decided the team would create a style guide and illustration style cohesive and relatable for audience to be prepared if a larger response was needed. I formed a team then connected with lead stakeholders of the response to meet and discuss needs and concerns. I included members of the illustration team after to determine illustration style. Later, Medical Illustrators connected with subject matter experts to create scientific illustration of mpox virus. I presented the project to response leadership and guided staff to refine the work based on feedback from the client.



MONKEYPOX

MONKEYP













Iterations including anticipated name change or abbreviation

### MONKEYPOX

This auburn concept helps viewers understand the issue is becoming more serious as the gradient changes from orange to red orange. The typeface is a condensed lighter weight moving to heavier weight to indicate growth and spread. Orange helps promote understanding, change, and wisdom.

LOCKUP

### MONKEYPOX

Response lockup

Lockup colors

Lockup gradient (12 steps)

### M O N K E Y P O X

DIN 2014 Narrow (Adobe font)

Lockup font

**FONTS** 

### **HEADINGS**

**Bitter Black Bitter Bold** Bitter Regular

ABCDEFGHIJKLMNOPQRSTUVWXYZ abcdefghijklmnopqrstuvwxyz 1234567890

ABCDEFGHIJKLMNOPQRSTUVWXYZ abcdefghijklmnopqrstuvwxyz 1234567890

### **BODY**

Din Extra Bold Din Bold Din Demi Din Regular Din Light Din Extra Light

ABCDEFGHIJKLMNOPQRSTUVWXYZ abcdefghijklmnopgrstuvwxyz 1234567890

**ABCDEFGHIJKLMNOPQRSTUVWXYZ** abcdefghiiklmnopgrstuvwxyz 1234567890

ABCDE

abcdefg

1234567

ABCDEF

abcdefg

lar

### **COLORS**

Palette includes colors that elicit attention, action and alertness while also providing trust, transparency and authority. Palette also includes complimentary and monochromatic color schemes to add visual depth.

Drange

Dark Teal

RGB: 74/128/145 HEX: #4a8091

CMYK: 56/0/23/0 RGB: 102/199/201

Light Teal

HEX: #66c7c9

Med Blue

RGB: 59/107/145 HEX: #3b6b91

CMYK: 35/9/9/0 RGB: 163/202/219 HEX: #a3cadb

Light Blue

Dark Blue

CMYK: 96/78/46/43 RGB: 18/48/74 HEX: #12304a

CMYK: 67/51/35/9 RGB: 97/112/133 HEX: #617085

MONKEYPOX: STYLE GUIDE | June 2022

### **FONTS: PPT / WORD DOCUMENTS**

Lockup gradient depicts

heightening concern as well

signaling an alert to viewers.

In the case a PowerPoint or Word document is created for fluid use by client/designer, use the following universal font pairings. These font pairings are solely to be used in this context and not to be used in print materials or web/social graphics

### HEADINGS

Georgia Bold Georgia Regular ABCDEFGHIJKLMNOPQRSTUVWXYZ abcdefghijklmnopqrstuvwxyz 1234567890

ABCDEFGHIJKLMNOPQRSTUVWXYZ abcdefghijklmnopqrstuvwxyz 1234567890

### **BODY**

**Arial Bold** Arial Regular **ABCDEFGHIJKLMNOPQRSTUVWXYZ** abcdefghijklmnopgrstuvwxyz 1234567890

ABCDEFGHIJKLMNOPQRSTUVWXYZ abcdefghijklmnopqrstuvwxyz 1234567890

### **FONT PAIRINGS / USE**

### MAIN STYLE

### **Main Heading Text Subheading Text**

### **BODY HEADER TEXT**

Body copy text: et ut aut vitium is auda alit poris consectiam quam, sitatur, optas aut velit ut et untem si tem faceat fuga. Et omnimin non reptius et issequi torepersped unt, ipit verit, acestia spere, nos magnihilit eiciunt exerem ulliciet dolum alitio del ipsunt endio officimenis plit fuga. Itat aceaqui quo qui untemque aut quo tem fugiandit, se vellabores dic tem dolupic.

### **ALTERNATE**

### **Main Heading Text Subheading Text**

### **BODY HEADER TEXT**

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**Heading: Bitter Bold** Subheading: Bitter Regular

Heading: Bitter Bold

Subheading: Bitter Regular

**Body header: DIN Extra Bold** 

Body copy: DIN Regular

**Body header: Roboto Cond Bold** Body copy: Roboto Cond Light





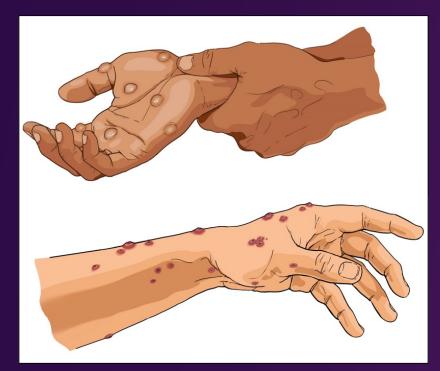


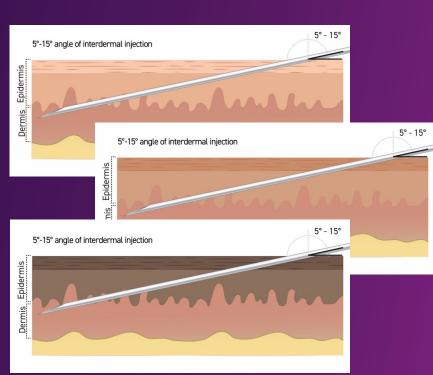
Social media graphics can utilize a light yellow, dark teal, or white background.

SOCIAL / WEB GRAPHICS

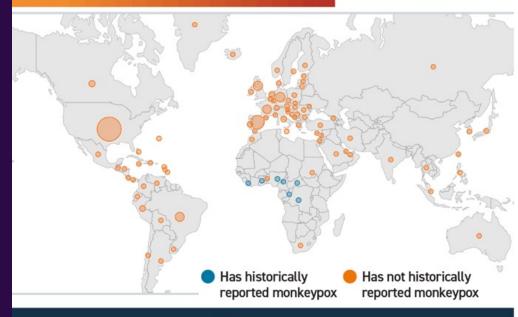
MONKEYPOX







### MONKEYPOX UPDATE



As of August 16, **38,019** confirmed or probable monkeypox cases have been identified in **93** countries, including **12,689** in the U.S.

Global Cases 38,019

U.S. Cases **12,689** 

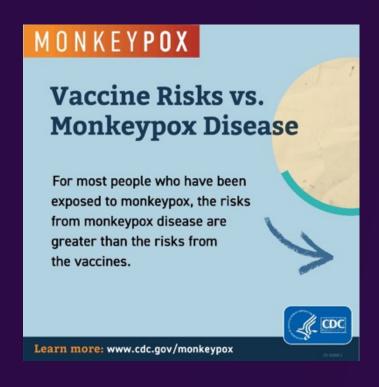


www.cdc.gov/Monkeypox

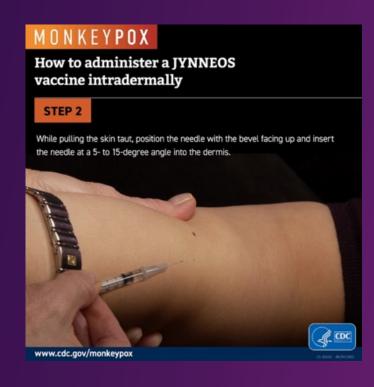


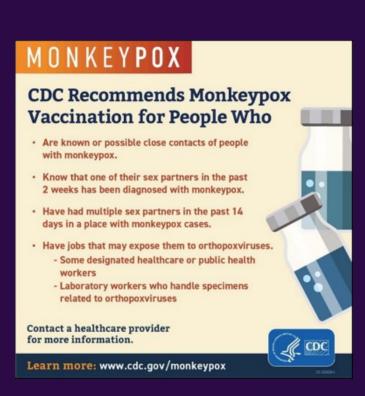




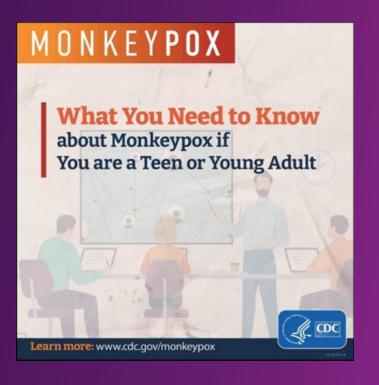


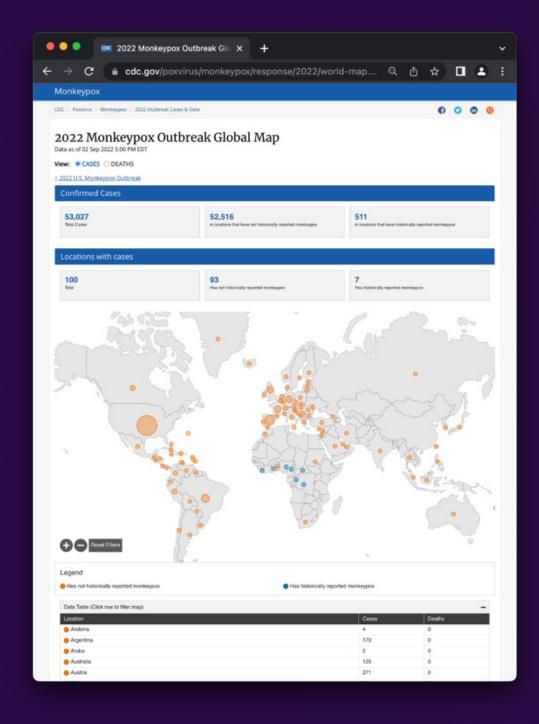




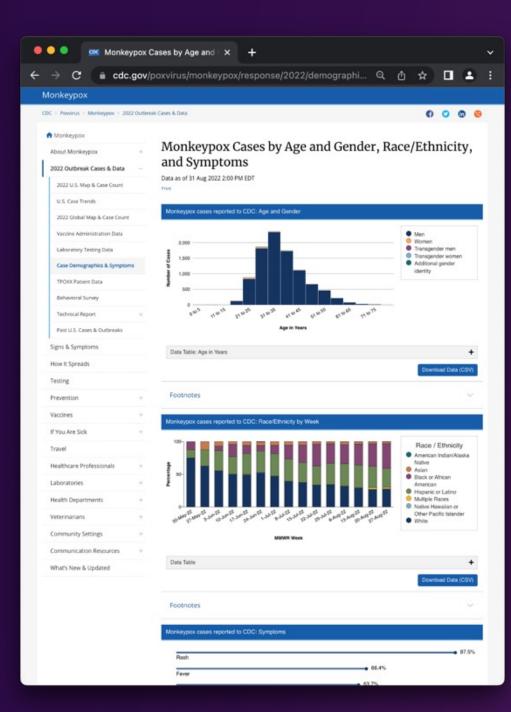


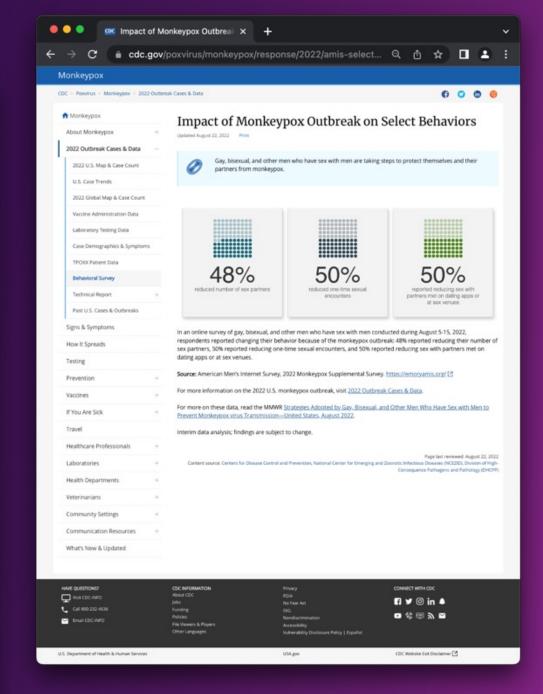


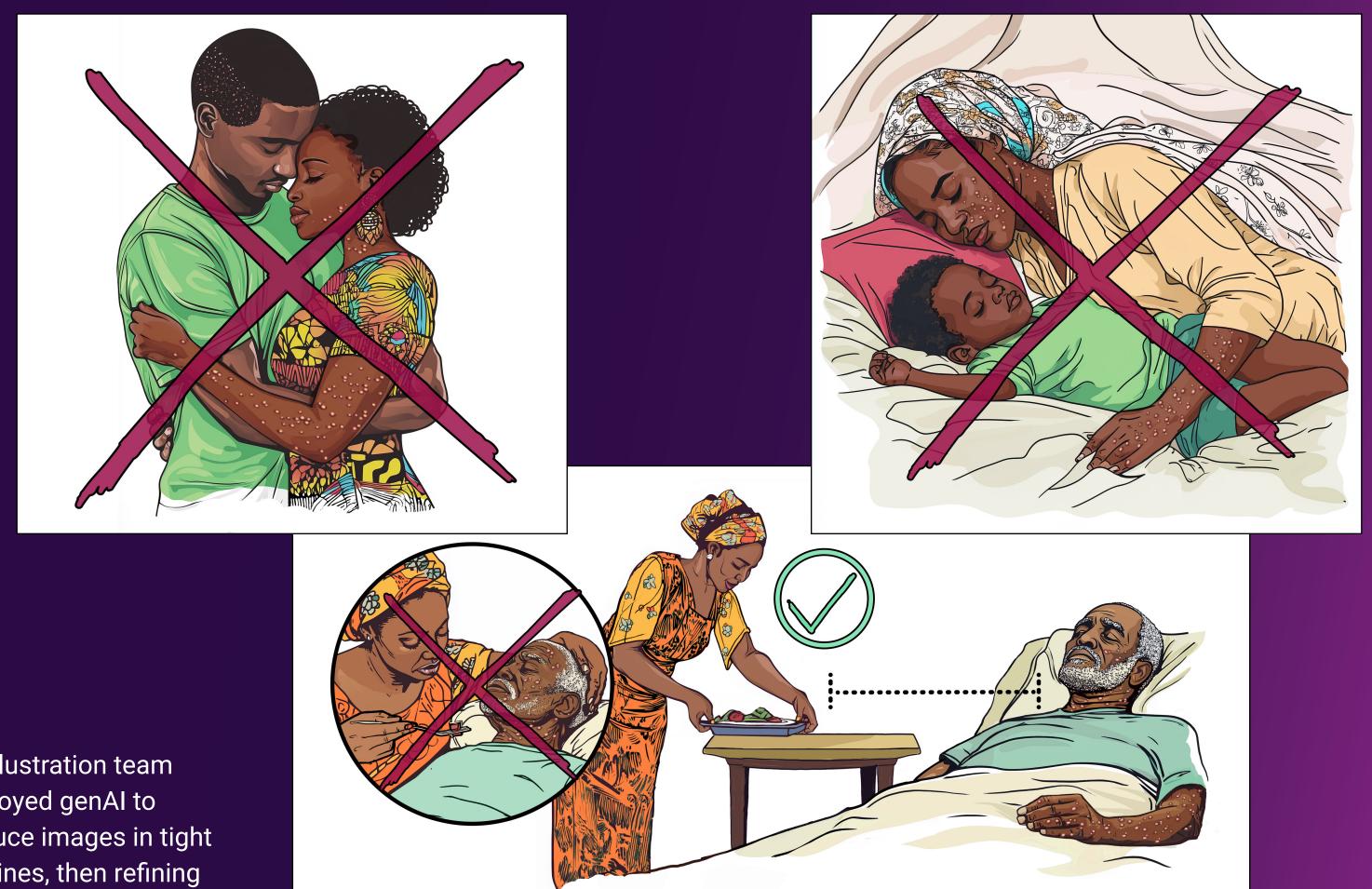




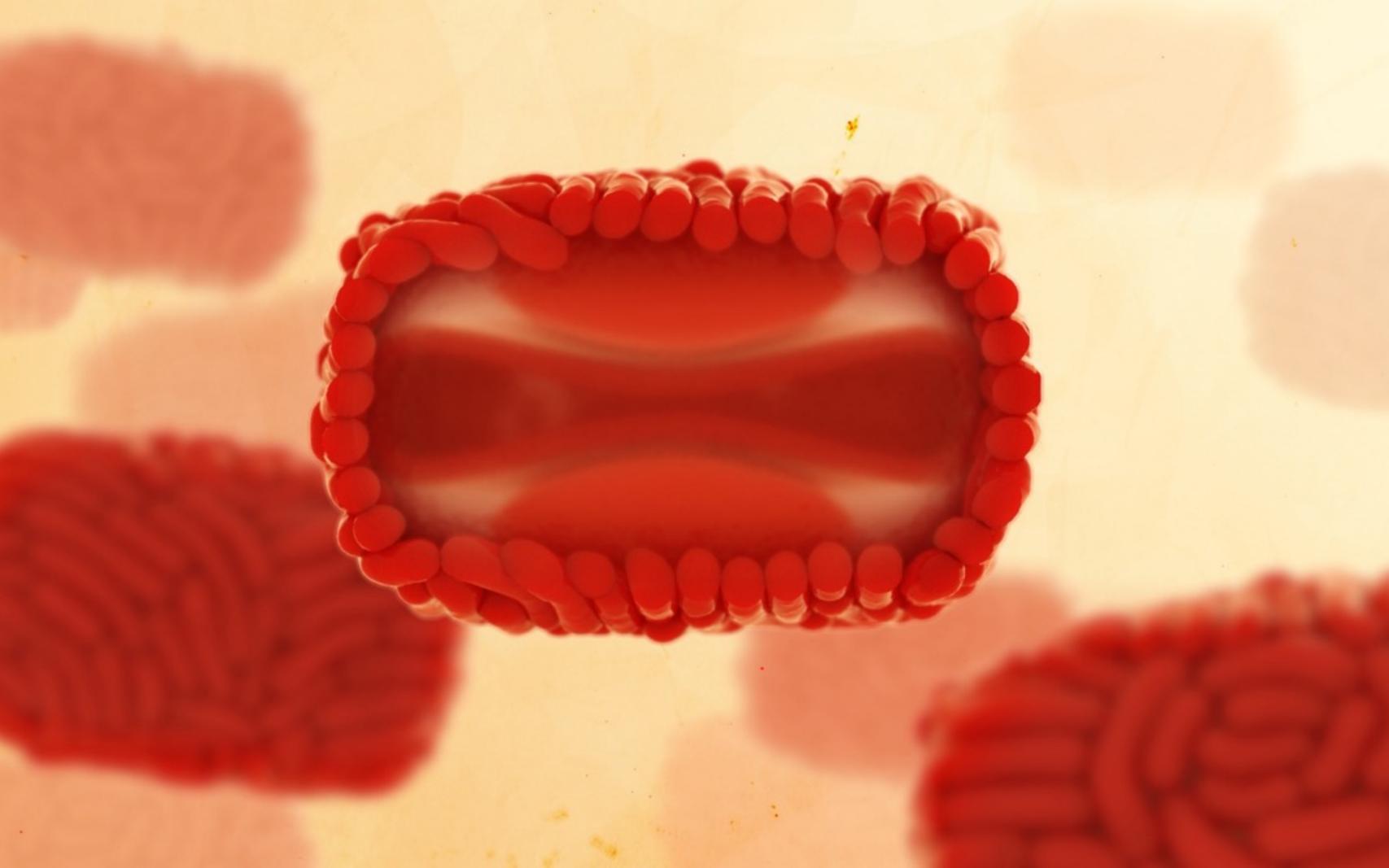
The team worked with web developers and engineers to create upto-the-minute data viz for use on the CDC website.







The illustration team employed genAl to produce images in tight timelines, then refining by hand.



"The historical knowledge and expertise [the team] bought to the brand design process was incredibly helpful in guiding us. The time and effort they put in during the beginning of the process allowed us to have consistent visuals from the very start of the response leading to cohesive design throughout."

<sup>-</sup>Testimonial mpox response team

The style guide was used for the larger response as outbreak cases grew and I monitored releases for effectiveness and feedback. Internal and external responses were positive with a 94% approval rating. Staff responded to more than 1500 requests over 1.5 years. The team enjoyed the interactions with the response team and among themselves and began to feel more like a team.

Connect staff and resources to create a more efficient and streamlined approach to project and product launches through the use of GenAI.

My role involved transformation, executive direction, consultant, research, team building, influencer, project assignment, evaluation, collaboration, partnerships, resources builder.

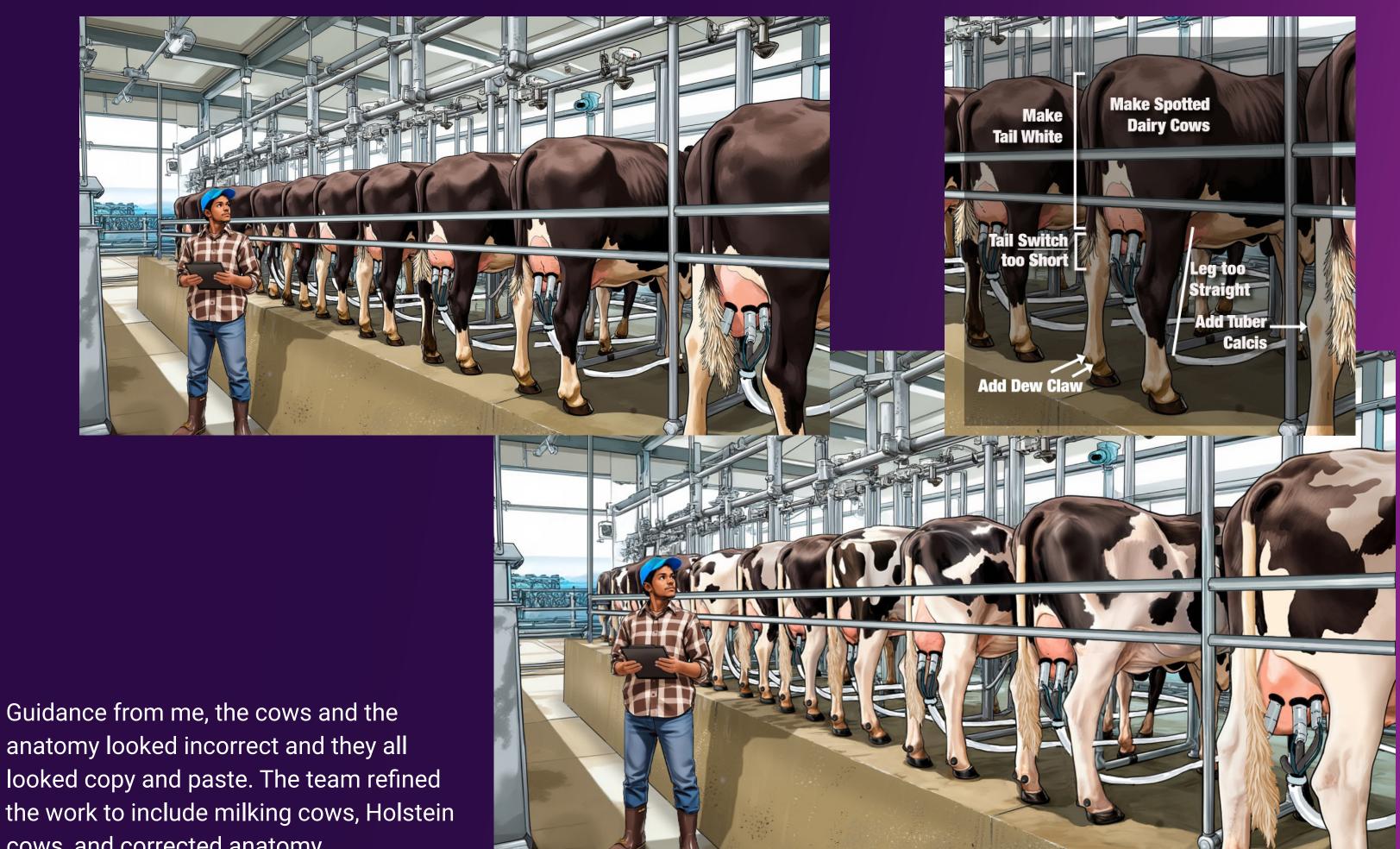
I directed team members to incorporate the use of Generative AI, refine prompt engineering skills, and experiment with different AI models such as Midjourney, Dall-E, and Stable Diffusion.

Team prompt: How might GenAI models enhance the teams' workflows more efficiently while ensuring scientific accuracy of images for use with agency products such as emergency responses and on CDC's website pages that the public and healthcare professionals rely on for important information and updates? My goal was to help staff adopt new ways of thinking and image creation that are scientifically accurate and do not compromise ethical standards. I instructed staff to experiment and train with new tools available to streamline workflows in order to reduce to market timelines, and I managed staff concerns using GenAl as a tool explaining it is not a replacement for their knowledge, skills, or abilities.



The work became more sophisticated with time and projects. The team used stock images and genAl to create but always need the hand of a professional to complete the final deliverable.





anatomy looked incorrect and they all looked copy and paste. The team refined the work to include milking cows, Holstein cows, and corrected anatomy.



Birth Defects



The illustration is characterized by a gentle, soothing color palette that employs soft, calming hues to create a serene atmosphere. Utilizing a flat color style with low contrast, the image emphasizes a sense of tranquitity, allowing viewers to engage with the subject matter in a compassionate manner. Key details are selectively included, focusing on the most significant aspects of the babies depicted with birth defects, while minimizing distractions. This thoughtful approach invites contemplation and understanding, fostering empathy for the experiences of these little ones.



Birth Defects



These images employ a bold digital painting style with rich colors and smooth gradients, creating a warm, uplifting feel. Bright yellows, deep blues, and warm oranges evoke positivity and care, softening the typically clinical portrayal of a cleft lip. In the first image, a doctor's gentle touch reinforces compassion, while in the second, the baby's direct gaze highlights innocence and resilience. The vibrant tones shift the focus from the condition to the human experience, emphasizing strength, warmth, and hope.



Birth Defects



The first image depicts a caring healthcare worker with a smiling infant. Soft blues and corals evoke comfort, while a storybook-like aesthetic balances detail and warmth, reinforcing a theme of pediatric care. The second image portrays a child with a cleft lip in a semi-realistic, stylized illustration. Warm peach tones complement soft features and expressive eyes, creating an inviting yet poignant feel. Loose linework and smooth shading add depth, while tousled curls enhance character.



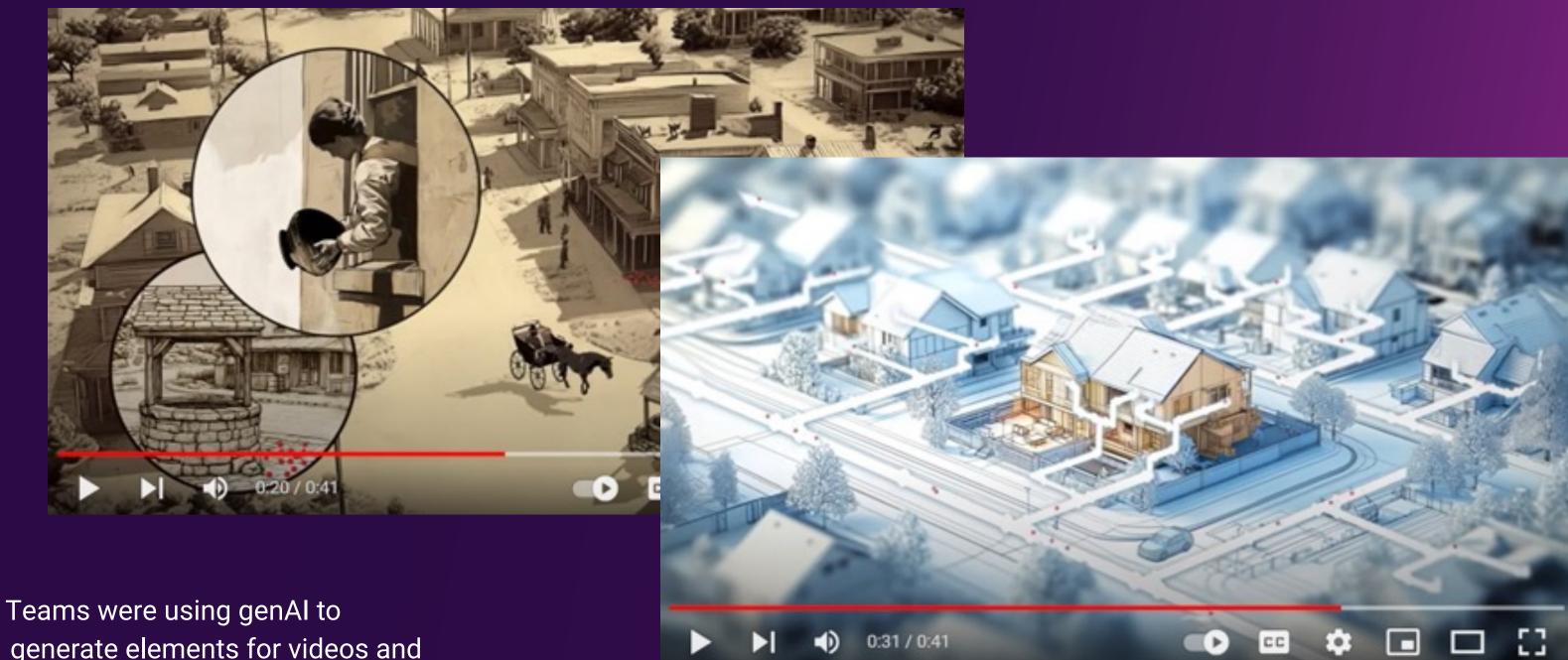
Birth Defects



These illustrations blend realism with expressive brushwork, making them emotionally compelling. Color theory enhances impact — the first image contrasts warm skin tones with a bold blue-and-yellow background, symbolizing trust and warmth. The second image's softer tones highlight the child's expressive eyes, evoking innocence. This painterly style balances warmth and clarify, making the visuals engaging, relatable, and effective for healthcare messaging and advocacy.

Teams continually experimented and pushed genAl boundaries while repeatedly refining the final product.





generate elements for videos and generated vieos in AI models.

There was an explosion of experimentation from the team highlighting the potential and shortcomings of GenAl images. The team was hesitant to include GenAl in workflows but then quickly understood how the tools are an asset to project ideation through delivery.

I saw a reduction in project delivery by as much as 90% and as little as 70%. I discovered the tools could not take a project fully to completion and

the human hand was still needed to get the final product to acceptable levels. Use of tools started in 2023 with only a few staff members using them and by the end of Q2 2025, the tools were being used more widely across teams.

In Q2 2025, I gathered cross-functional division leadership to discuss building an agency GenAl image generation tool that could work across work areas such as social media, data viz, medical illustration, visual communications, and other areas.

# LOGO and VISUAL IDENTITY

Refresh the CDC logo to retain brand recognition and update the look, and create a distinctive visual identity for audiences to easily identify information from the agency and support its mission.

My role involved executive direction, facilitation, consultant, designer, project owner, project management, team building, presenter, influencer.

Update and refine the new CDC logo that retains visual recognition and create a visual identity that reflects and builds upon the values, and mission of the agency.

New CDC logo options needed to be tested with focus groups to determine appropriate direction. After logo completion and launch, create a visual identity to help with consistency across the agency that supports the goals such as honesty, trust, and transparency for the US public, and supports marketing efforts to launch products more quickly especially for emergency responses.

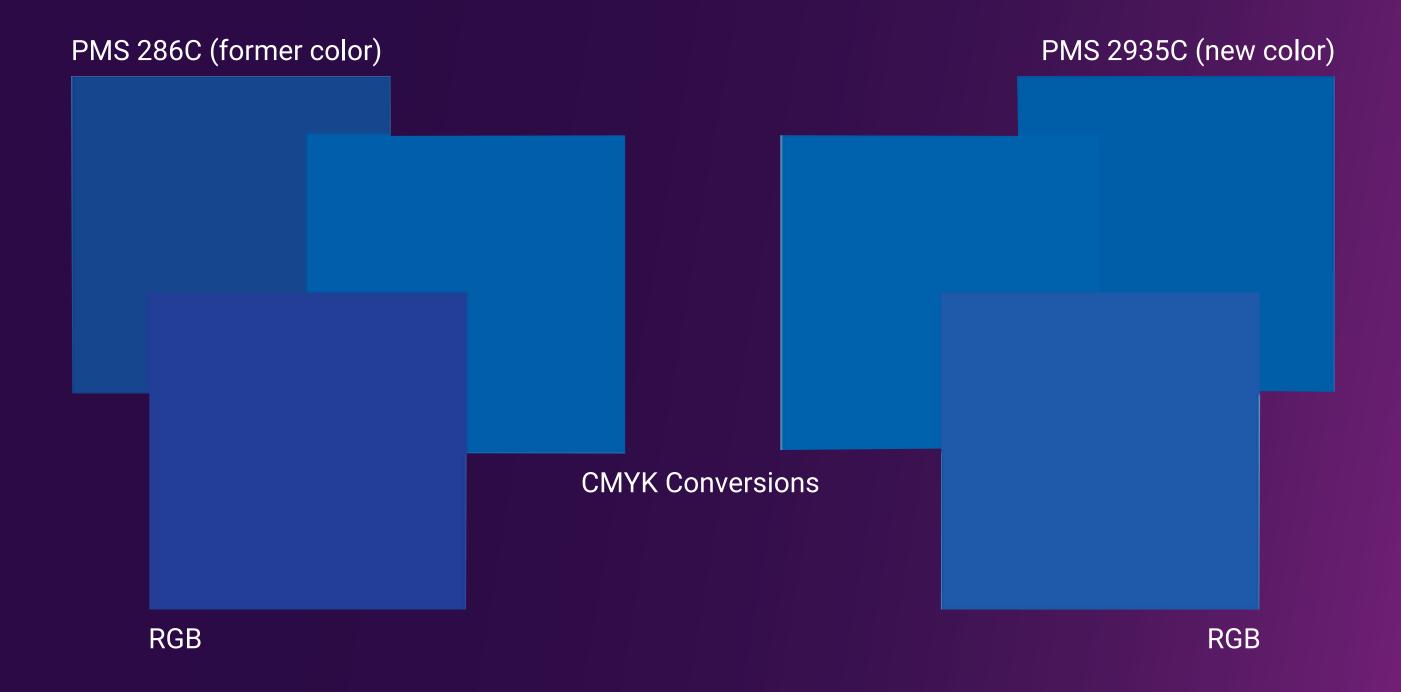
Explore options for the logo, then test logos among agency staff, focus groups, and agency leadership to bring the mark to a more contemporary state.

Use design practice, typography, and mathematics to support layout and effectiveness of the mark.

Explore options for a visual identity that include type pairings, color theory, and layouts and is flexible, professional, effective, and creates efficiencies for use across all CDC programs, centers, and offices.







Changing the blue to a setting that has more consistent hues across conversions for different types of media but mainly for digital and blue is associated with trust.



Began with Avenir Black, customized by widening aperture of "C" and rounded edges for friendlier look and rendering on digital platforms.





Exploration with no rays significantly reduces brand recognition and is too similar to other government agencies such as GSA and FDA.

Eliminating strokes from counter spaces, makes the glyphs more legible and readable at smaller sizes providing a wider range of applications.



We employed the golden section as a means to determine a strong and powerful layout and structure, that is based on the Fibonacci sequence.









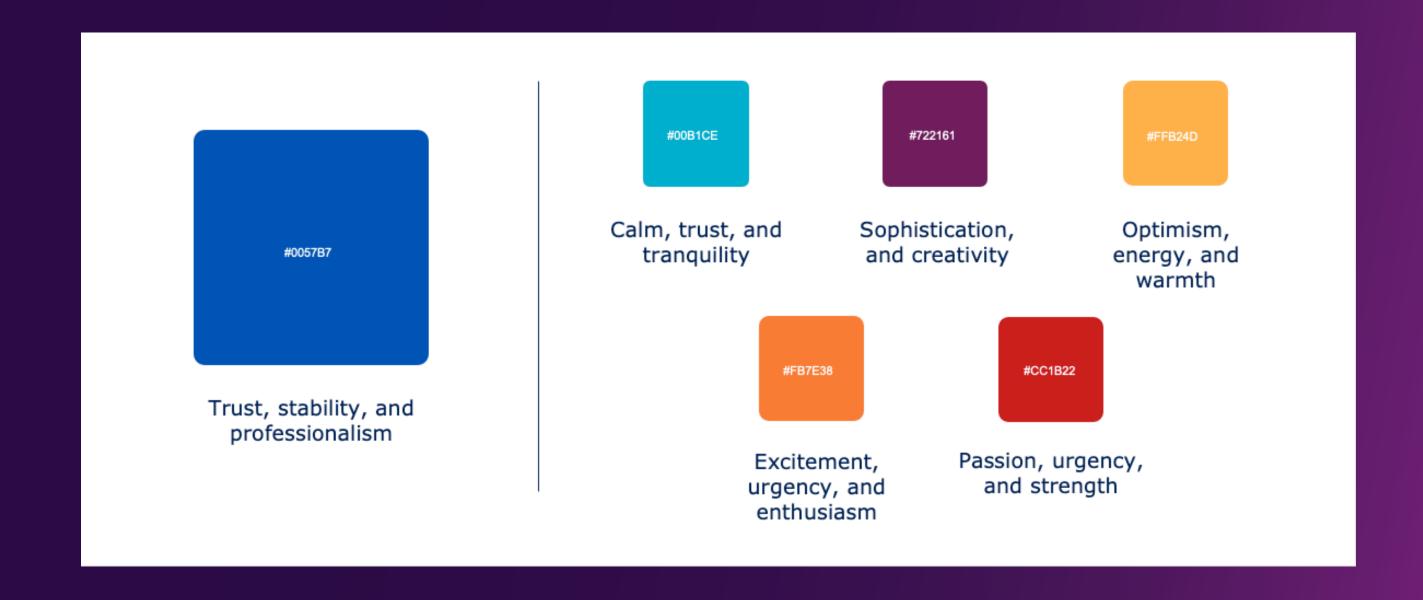
The team started with conducting some environmental research highlighting the organizations we researched over a year. Our research involved analyzing their logos, color palettes, typography, imagery, and design systems.

We used these insights to inform and guide decisions, ensuring the visual identity aligns with industry standard best practices.

	Roboto Medium	About CDC
Roboto Nunito Sans	Roboto Black	Our mission
	Roboto Bold	CDC is the nation's leading science-based, data-driven, service organization that protects the public's health.
	Nunito Sans Light	CDC works 24/7 to protect America from health, safety and security threats, both foreign and in the U.S. Whether diseases start at home or abroad, are chronic or acute, curable or preventable, human error or deliberate attack, CDC fights disease and supports communities and citizens to do the same.
	Nunito Sans Regular and bold	<b>CDC</b> increases the health security of our nation. As the nation's health protection agency, CDC saves lives and protects people from health threats. To accomplish our mission, CDC conducts critical science and provides health information that protects our nation against expensive and dangerous health threats and responds when these arise.
	Nunito Sans Light	<ul> <li>On the cutting edge of health security – confronting global disease threats through advanced computing and lab analysis of huge amounts of data to quickly find solutions.</li> <li>Putting science into action – tracking disease and finding out what is making people sick and the most effective ways to prevent it.</li> <li>Helping medical care – bringing new knowledge to individual health care and community health to save more lives and reduce waste.</li> </ul>
	Roboto Black Italic	"In April 2022, CDC launched an effort to refine and modernize its structures, systems, and processes around developing and deploying our science and programs. The goal was to learn how to pivot our long- standing practices and adapt to pandemics and other public health emergencies, then to apply those lessons across the organization."

Both faces chosen for the VI are contemporary, versatile in weights, and pair well together. Roboto was chosen for its geometric shapes, complemented by friendly,

open curves that create a natural reading rhythm. Nunito, with its balanced and rounded design, was specifically crafted for seamless use across digital.



The main color palette was refined and refreshed.
We expanded the palette to include three secondary
colors that complement CDC blue. We also included
two accents and tints that would be used to highlight

important messages. Highlighting the intended emotions to evoke when used. This created a balanced and dynamic palette that reflected the multifaceted nature of our brand.



### LIVING IN PUERTO RICO?

### What You Need to **Know About the Dengue Vaccine**

What Is the Dengue Vaccine?

The dengue vaccine, known as Dengvaxia, is the first vaccine approved for the prevention of dengue disease caused by all four dengue virus serotypes in individuals aged 9 through 45 years old who are living in areas with endemic dengue. The vaccine is administered in three doses over a 12-month period.

### What Is Dengvaxia?

The dengue vaccine, known as Dengvaxia, is the first vaccine approved for the prevention of dengue disease caused by all four dengue virus serotypes in individuals aged 9 through 45 years old who are living in areas with endemic dengue. The vaccine is administered in three doses over a 12-month period.

### Who Should Get the Vaccine?

The World Health Organization (WHO) recommends that the vaccine only be given to individuals who have been previously infected with dengue virus. This recommendation comes after studies indicated that Dengvaxia could increase the risk of

severe dengue in those who had never been infected before the vaccination. In areas like Puerto Rico, where dengue is common, seroprevalence tests might be used to determine if a person has had a previous infection before vaccination.

### Vaccine Efficacy and Safety Clinical trials conducted across several

countries have shown that Dengvaxia can prevent symptomatic and severe dengue cases in individuals 9 to 16 years old who had prior infection. The vaccine is generally safe, with the most common side effects being mild and including symptoms like headache. muscle pain, joint pain, fatigue, injection site pain, and low-grade fever.

### **Did You Know?**

dengue risk with very young children, data from 2010 to 2023 reveals that the 11 to 19 age group experiences the highest number of dengue cases.

This increased risk may be due to greater exposure during outdoor activities and less consistent use of preventive measures such as mosquito repellent Encouraging proactive prevention habits in

teenagers and young adults is essential in reducing dengue's impact.



The National Diabetes Prevention Program

was designed for people who have prediabetes or are at risk for

The National Diabetes Prevention Program lifestyle change program was developed specifically to prevent type 2 diabetes. It

A trained Lifestyle Coach leads the program. They help you

stress, and getting more physical activity. The program also

change certain lifestyle habits, like eating healthier, reducing

includes group support from others who share your goals and

struggles. It's delivered both in person and online. This lifestyle

change program is not a fad diet or an exercise class. And it's not

a quick fix. It's a yearlong program focused on long-term changes

The lifestyle change program can help you lose weight by eating

better and being more physically active. You'll also learn how to

Many participants say they feel better and are more active than

they were before the program. Imagine having more energy to do

diabetes and having a heart attack or stroke.

Feel Better and More Energetic

reduce stress. All these things will help lower your risk for type 2

type 2 diabetes but don't already have diabetes.

and lasting results.

Improve Your Health

### Are You At-Risk?



In the United States, about 1 in 3 adults has prediabetes, and more than 8 in 10 of them don't know they have it. Without taking action, many people with prediabetes could develop type 2 diabetes within 5 years.

With type 2 diabetes, your body can't effectively use insulin (a hormone that helps glucose get into the cells of the body). You can get type 2 diabetes at any age, but certain factors increase

### Dengue Fast Facts

### 400 million globally each year.

50% of the world's population is at risk for dengue.

4 serotypes of the dengue virus exist, each requiring immunity.

3 doses are required over 12 months to be considered fully vaccinated.

81% less hospitalizations in

### LIVING IN PUERTO RICO?

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### How Does the Vaccine Work?

Dengvaxia is a live recombinant tetravalent vaccine developed using vellow fever vaccine technology. It contains a small piece of the dengue virus that triggers the immune system to develop immunity to the virus without causing the disease. The vaccine's effectiveness can vary based on the serotype and the individual's prior exposure to the virus.

### Who Should Get the Vaccine?

The World Health Organization (WHO) recommends that the vaccine only be given to individuals who have been previously infected with dengue virus. This recommendation comes after studies indicated that Dengvaxia could increase the risk of severe dengue in those who had never been infected before the vaccination. In areas like Puerto Rico, where dengue is common, seroprevalence tests might be used to determine if a person has had a previous infection before vaccination.

### Vaccine Efficacy and Safety

Clinical trials conducted across several countries have shown that Dengvaxia can prevent symptomatic and severe dengue cases in individuals 9 to 16 years old who had prior infection. The vaccine is including symptoms like headache, muscle pain, joint pain, fatigue,

MEET THE TEAM

### :dc.gov/diabete



Surge In Reported Dengue Cases In USA

### **CDC Guidance** to **Encourage Prevention**





### Hi, We're DVDB.



Name Placeholder

**● ■ ■** 





Lorem ipsum dolor sit amet 000



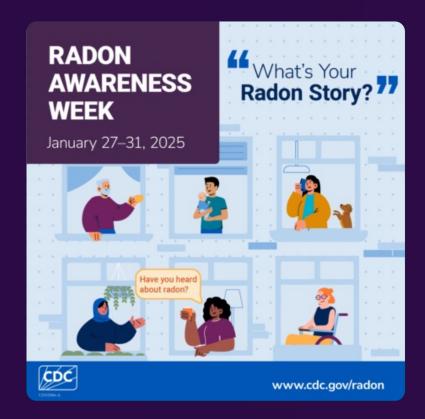
Name Placeholder

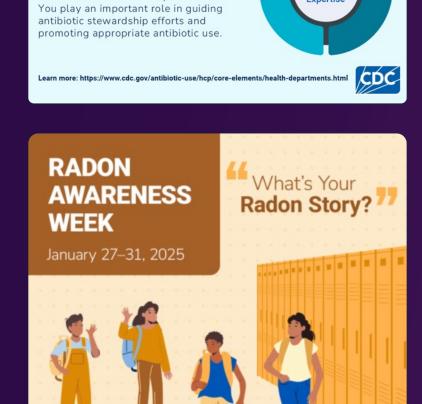
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Leadership, Accountability,

Expertise

Core Elements of

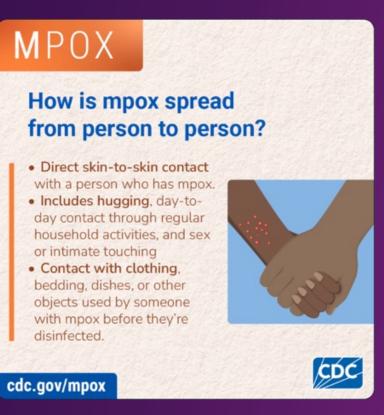
Antibiotic Stewardship

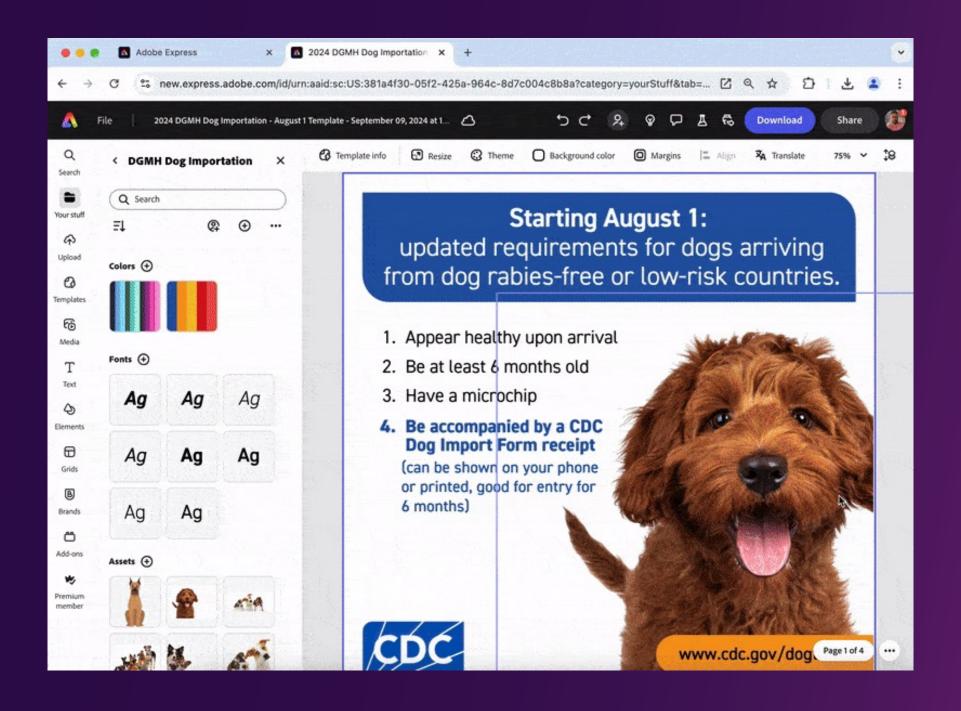
State and local health departments:

CDC

for Health Departments







A planned release on Adobe Express was included for agency staff to use the visual identity templates for quicker turn around times.

### IIISSONS

The logo was met with skepticism but after I presented the research, data, and mathematical application behind the design decisions, the agency quickly accepted the refreshed mark and was released along with the launch the new CDC website. Audience testing proved the existence of continued brand recognition, sharing other logo options with agency staff exposed concerns but I eased resistance by focusing skeptics on qualitative and quantitative data used, and my use of mathematics to determine letter customization, angels of rays, and overall layout of the mark.

The refreshed visual identity was developed with internal users in mind and visual impact for a multitude of audiences. I guided collaborations among marketing and media team members such as social media, broadcasting, web, and news media. I approved a team idea to use Adobe Express as a tool for template distribution for staff use to support consistency. I provided the team feedback and guidance, and they created a distinctive look with a unified image that set meaningful parameters differentiating the agency's visual presence. I copresented with a team mamber, it was met with high enthusiasm from agency staff of all levels.

### HAPPY TO CHAI

Let's meet face-to-face, or on your favorite video conferencing tool, over your preferred beverage. Email me to organize a meet to cover more info in detail. Thank you for taking the time to look through this short body of work.

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